

# CELEBRATING OUR HERITAGE AND PROGRESS

A special commemorative supplement of AEROSPACE

### 20 Years of



### collectively building

# An Innovative Aerospace Community for a Sustainable Future.



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Message

2023 has been an exciting year for AAIS. We kicked off our 20th-year festivities in July with a new logo that reflects the Association's current and future aspirations and the industry's rejuvenation. The successful launch of the Aerospace Singapore Digital (www.aerospace.sg) magazine followed, garnering attention from students, industry enthusiasts, and our community.

The Anniversary Gala Dinner marks the culmination of our celebrations. At the Gala, we can look forward to the official launch of our commemorative book, "Propel", which chronicles the beginnings and evolution of the Singapore aviation and aerospace industries. The stories that were contributed make a collective record and serve as a testament to the milestones we've accomplished together.

Indeed, unity has been our strength at AAIS. We owe our success to the dedicated leadership of our management committee past and present, the support of government agency partners, and above all, the unwavering commitment and active participation of our members. We are especially proud to honour our longstanding members, companies that have been with the Association for 15 to 20 years. Let me also take this opportunity to thank all the individuals who have committed their time, energy and valuable insights to the Association in one way or another.

Even as we reflect on the remarkable progress of the past two decades, AAIS continues to keep an eye on the horizon to anticipate and serve the industry's evolving needs. It is with this in mind that we spearhead industry development initiatives, including our latest - the Promising Entrepreneurs Programme. Guided by the Aerospace and Air Transport Industry Transformation Maps, we will continue to drive the industry towards unrivalled excellence.

Thank you for your continued support as we journey the next two decades (and beyond) together!



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AAIS PRESIDENT





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#### Established in 2003, the Association of Aerospace Industries (Singapore) (AAIS)

began with 23 members, from a small classroom located within the former SIAEC Skills Training Centre at Chai Chee. The idea for the Association was mooted against the backdrop of the aviation slump in the early 2000s when the industry faced many challenges. United by a shared vision, industry stakeholders came together under AAIS to address issues, develop strategies and engage with government agencies.

In the years that followed, the Association became a leading platform for engagements between industry and government, advocating policies for a conducive business environment. AAIS worked to be a credible voice, commissioning studies, launching the aerospace suppliers' and aviation industry directories, and growing our membership. Student outreach also became a key thrust, to ensure a steady supply of skilled manpower for the industry. AAIS also played a vital role in advocating for the development of SMEs as suppliers to the aerospace ecosystem.

New challenges emerged as the Association entered its second decade. New technologies. changes in business models and the maturing of Singapore's economy were disrupting the status quo. AAIS conducted a strategic review with members in 2016 to fine-tune its value proposition. One of the outcomes was a refreshed vision of "An Innovative Aerospace Community for a Sustainable Future," which continues to guide the aerospace collective. To better support and cultivate the development of the ecosystem, AAIS moved to its current premises in the heart of Seletar Aerospace Park.

Over two decades, AAIS has firmly established itself within the aerospace ecosystem, providing value as the Voice of Industry, Facilitating Business and Engendering the Community. We remain committed to shaping industry transformation plans and forging new partnerships with industry players, educational institutions, government bodies, and international organisations to build new capabilities.



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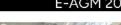
Dialogue w EDB & JTC 201



#### Celebrating our 20th Anniversary









When the industry was faced with unprecedented adversity from the impact of the COVID-19 pandemic, AAIS took swift and decisive action. We quickly moved our activities online and established an Aerospace Covid-19 Taskforce. Facilitating communication between members and public agencies, AAIS played a pivotal role in organising collective responses and providing feedback to the government, which granted additional support to bolster the industry.

The Association continues to engage industry stakeholders on critical agenda items including talent development, aviation safety, sustainability, and supply chain resilience. Where appropriate, we engage the media to ensure the Aerospace brand remains strong. We also continue to broaden our offerings and network to include players from adjacent and emerging sectors such as advanced air mobility and air transport. Today, AAIS proudly serves 190 members representing a diverse range of companies involved in aviation, aerospace, and unmanned aircraft systems. From maintenance, repair, and overhaul (MRO) to aerospace manufacturing, parts supply & distribution, research and development, training and education, as well as aftermarket services, AAIS reaches the entire spectrum of the aerospace ecosystem.

In 2023, AAIS commenced our 20th Anniversary celebrations with the launch of a new logo, which took place at the Aerospace Leaders' Dialogue Singapore forum.



The new AAIS icon showcases a modern and graceful line illustration of a bird with wings spread wide and soaring towards new horizons, symbolising the industry's boundless potential. Clean lines reflect the industry's pursuit of precision and excellence, and a dynamic form reflects agility and resilience in an ever-changing landscape.



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# AAIS 20TH ANNIVERSARY GALA DINNER

9 NOVEMBER 2023 SINGAPORE ISLAND COUNTRY CLUB

GUEST-OF-HONOUR: MR ALVIN TAN MINISTER OF STATE FOR TRADE & INDUSTRY AND CULTURE. COMMUNITY & YOUTH























THANK YOU TO ALL PARTICIPANTS FOR YOUR SUPPORT!

## HONOURING LONG-STANDING MEMBERS

We celebrate and express our sincere gratitude to our Charter and long-term Members who have staunchly supported the Association over many years.

20 Years of Membership (CHARTER MEMBERS)			
Element Testing Services (S) Pte Ltd		Honeywell Aerospace Singapore Pte Ltd	
Safran Landing Systems Services Singapore Pte Ltd		Satair Pte Ltd	
SIA Engineering Company Ltd		Singapore Aero Engine Services Pte Ltd (SAESL)	
Thales Solutions Asia Pte Ltd		Windsor Airmotive Asia Pte Ltd	
18-19 Years of Membership		16-17 Years of Membership	
AAR International Inc	Aerospec Supplies Pte Ltd	ACP Metal Finishing Pte Ltd	Aerospace Component Engineering Services Pte Ltd
Hitech Heat Treatment Services Pte Ltd	Meggitt Aerospace Asia Pacific Pte Ltd	AIM MRO Singapore	Boeing Distribution Pte Ltd
Nanyang Technological University	Parker Hannifin Singapore Pte Ltd	Pte Ltd	
Wah Son Engineering Pte. Ltd.		Ngee Ann Polytechnic	Singapore Polytechnic
15 Years of Membership			
Nanyang Polytechnic		Prime Aerospace Pte Ltd	
Quality-Pulse Consultancy		Republic Polytechnic	
Rolls-Royce Singapore Pte Ltd		Temasek Polytechnic	
Tri-Wing Aviation Resources Pte Ltd			

# PROPEL

#### A Captivating Journey through Singapore's Aviation and Aerospace Legacy

From a small seed, sprouting from the critical need to maintain a fleet of defence aircraft protecting the borders of a young nation, an entire industry has flourished.

"Propel" is a special, commemorative publication by AAIS which traces the humble origins and awe-inspiring rise of aviation and aerospace in Singapore. The book weaves together the enthralling history of the Singapore aviation and aerospace sectors, spanning from the inaugural airfields of the British Royal Air Force to the remarkable development of Changi Airhub.

Amidst its central narrative lie captivating features by leading aerospace companies in Singapore. Their stories shed light on the pivotal decisions, people, and lesser-known anecdotes that have shaped the industry, painting a vibrant collective portrait of the aerospace sector's growth alongside the flourishing air transport industry in Singapore and the world.

As part of its 20th Anniversary celebrations, AAIS, with the strong support of the Singapore aerospace community, is proud to celebrate the milestones that have propelled the Singapore aerospace and aviation industries into the next frontier with the launch of this meaningful book.

#### Get Your Copy!

TYPE: SOFT COVER PUBLISHER: AAIS PUBLISH DATE: 11/2023 SIZE: 216MM X 216MM





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Photos are a sampling from the book where they are credited to their respective owners.

# PROMISING ENTREPRENEURS PROGRAMME (PEP)

The PEP is a year-long programme spearheaded and specially tailored by AAIS to foster growth and development opportunities for the next generation of small and medium enterprise (SME) leaders in the aerospace sector.

Aerospace is a growth industry with attractive opportunities for Singapore SMEs. The aerospace cluster in Singapore is one of the most developed in the region and its high-value engine MRO sector has more than 15% global market share according to EDB. It does however expect a high level of technical and business capabilities from its suppliers.

AAIS recognises that many SME members are family businesses with second, third or fourthgeneration leaders being prepared to take over the reins. The Association therefore conceived and designed the PEP to help equip this next generation with the knowledge and skills to lead their companies through the complexities and opportunities of the sector.

The PEP will also be supported by Transfingo Group of Companies, an AAIS member and SME, which is also celebrating its 20th Anniversary this year. Mr Kelvin Chung, founder and Group Managing Director, believes in fostering the development of fellow SMEs, and is appreciative of AAIS's support for his company's development over the years. The PEP will include industry visits, workshops, and curated activities, equipping these young leaders with essential tools for success. The designated course leader, Dr Koh Pak Keng, is himself an entrepreneur, a leading cold-spray technology expert at ECK Pte Ltd, and AAIS member. aais

The inaugural batch of SME participants:

- Chee Fatt Co (Pte) Ltd
- Chemicals and Machinery Pte Ltd
- Chemtron Pte Ltd
- Fong Lee Metal Industries Pte Ltd
- KBG Contract Machining Pte Ltd
- Metalcool Pte Ltd
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Our latest capability expansions in Singapore include the establishment of a fully competent repair and overhaul facility for heat transfer equipment as well as commissioning of new high performance test cells for hydraulic components and high mass flow valves.

We extend our congratulations to staff and management of AAIS for 20 successful years and your outstanding passion, professionalism and expertise making the Association a renowned and respected partner for aerospace community on the island and overseas!

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Congratulations to AAIS for 20 years of success with many more to come!



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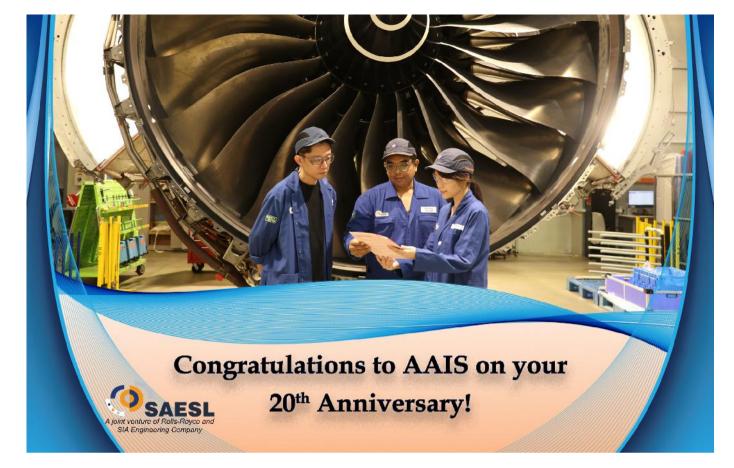
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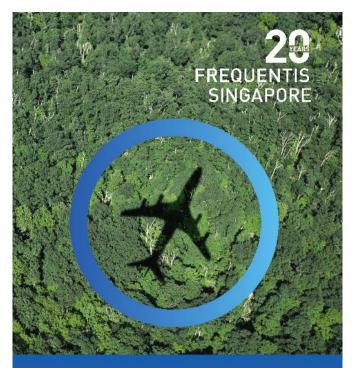
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Joining AAIS in celebrating 20 years of serving the aviation industry in Asia



### **AEROSPACE LEADERS' DIALOGUE 2023**

With the theme "Navigating the New Reality with Strategic Resilience", the Aerospace Leaders' Dialogue Singapore (ALDS) 2023 was a momentous occasion for the Association of Aerospace Industries (Singapore) as it marked new milestones in its development and growth.

ALDS 2023, organised by AAIS on 21 July at the iconic Fullerton Hotel, heralded a momentous milestone for the Association. The event marked the commencement of the Association's anniversary celebrations with the launch of a refreshed logo. Ms Low Yen Ling, Minister of State for Trade & Industry, and Culture, Community, & Youth, graced the occasion as the Guest-of-Honour, joining AAIS President Wong Yue Jeen to unveil the logo. The ceremony was witnessed by AAIS member representatives, partners and friends who packed the venue.

In his address to the attendees, Mr Wong noted the significant progress in recovery for the industry and lauded the collective efforts of industry leaders to achieve productivity gains, improved efficiencies, and enhanced competitiveness. On behalf of industry, he also expressed gratitude to government agency partners for their support and collaboration. The logo launch event served as an epitome of collaborative spirit within the industry, spotlighting the capabilities of AAIS members and partners. The new logo was brought to life with an impressive 3Dprint via a unique collaboration with the National Additive Manufacturing Innovation Cluster (NAMIC), the Singapore University of Technology & Design (SUTD), and Additive Flight Solutions . A highlight of ALDS is the executive panel session, which was prefaced by an engaging keynote address by Ms Mabel Kwan, Managing Director of Alton Aviation Consultancy Singapore, titled "The New Reality: Imperatives for Sustainable Growth." The keynote addressed the market outlook, trends shaping the industry, and fundamental pillars of success for Singapore's aviation industry, setting the stage for ensuing discussions.



Ms Low Yen Ling (4th from left) and Mr Wong Yue Jeen (5th from left) with distinguished panelists and moderator of ALDS 2023.

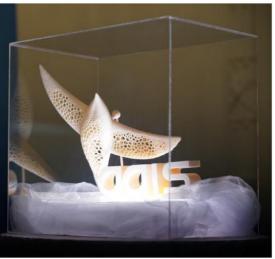
The panel discussion featured notable figures, including Director-General of the Civil Aviation Authority of Singapore (CAAS), Mr Han Kok Juan; Executive Vice President, Economic Development Board (EDB) Ms Cindy Koh; Head of Air Engineering and Logistics of the Republic of Singapore Air Force (RSAF), ME8 Timothy Yap; and AAIS Chief Executive Mr Sia Kheng Yok. The session was moderated by SVP for Strategic Growth and Business Development at AAR International and AAIS management committee member, Mr Rahul Shah. Discussions centered around strategic resilience in the face of challenges in the business and industry landscape.

As thought leaders, the panelists shared valuable insights on topics including supply chain, talent, sustainability, innovation, and safety, providing valuable insights for all attendees.

Mr Han said, "I congratulate the Association of Aerospace Industries (Singapore) on its 20th year anniversary. The association has played an important role in developing the aerospace industry in Singapore and has been a strong partner in our efforts to grow our air hub. We look forward to its continued support in driving positive change and growth for the Singapore aviation hub." The momentous occasion was capped off with the signing of a Memorandum of Understanding (MOU) between AAIS and RSAF. Through this collaboration, AAIS and RSAF will jointly support the professional development of RSAF technical personnel and the promotion of knowledge sharing across the commercial and defence aviation sectors.



From left: ME8 Timothy Yap and ME7 Gabriel Tham representing RSAF, and Mr Sia Kheng Yok and Mr Wong Yue Jeen representing AAIS at the signing of the MOU.



A special, 3D-printed visual display of the new AAIS logo produced in a collaborative effort by NAMIC, SUTD and Additive Flight Solutions.



AAIS members and partners showed their strong support, filling the venue to capacity.

### **AEROSPACE PARTNERS' GOLF TOURNAMENT 2023**

The highly anticipated annual Aerospace Partners' Golf Tournament co-organised by AAIS swung into action again at Tanah Merah Country Club Tampines Course on 25 August 2023. This year's APGT saw the participation of over 100 golfers from across the industry. Despite the delay in tee-off due to unfavourable weather, spirits were high and participants took the time to reconnect and catch up. When the rain subsided, enthused golfers made their way to the course with bright skies throughout the rest of the afternoon.

The evening programme began with pre-dinner wine-tasting, followed by an opening performance by the boy's brigade bagpipe band, and the networking dinner. One of the highlights was an address by Mr Alister Ong, **CPAS Board Member and** inclusivity consultant at Michael Page, who shared his experiences developing a thriving career as a person with disabilities. He thanked the participants and dinner guests for their generosity and called for continued support for CPAS. Participants responded at the charity art auction later on in the evening, actively bidding for unique artworks by CPAS beneficiaries. There were prizes for tournament winners and an exciting Raffle draw, where lucky winners walked away with attractive sponsored prizes.





It was a meaningful day of sportsmanship, philanthropy and networking for participating industry members. On behalf of the APGT Organising Committee, we thank all participants, sponsors, donors and volunteers for their generosity and outstanding support! All net proceeds from the event will be donated to CPAS. To find out more or make your contributions, please visit https://cpas.org.sg/donate/

## **MRO ASIA-PACIFIC**

AAIS had a successful week at MRO Asia Pacific, which kicked off with the MRO Asia Pacific Awards Ceremony on 25 September 2023. The former Chapel at CHIJMES provided a stunning backdrop as awards were presented to deserving companies and individuals.

AAIS also had the privilege of collaborating with Trade and Investment Queensland to brief the visiting Queensland delegates and exhibitors on Singapore industry developments, and to support business networking.

The following days of exhibition at the Singapore Expo were notable for the palpable energy. AAIS was pleased to coordinate the Singapore Pavilion, which housed 22 exhibiting companies showcasing a diverse range of capabilities including aircraft ground support, components, aircraft parts and equipment, automation and robotics, special processes, inspection and testing, MRO services etc. During the exhibition, the Singapore Pavilion attracted many visitors, potential partners and customers with fruitful discussions observed at various booths.

Adding to the buzz, we were also pleased to welcome members and friends to the AAIS booth on 27 September at 3pm for beer, moon cakes and a spot of industry networking. Exhibitors were unanimous in noticing the high number and quality of trade visitors from airlines, MROs and other industry stakeholders.

We extend our heartfelt thanks to Singapore Pavilion exhibitors, partners and friends for a successful outing.



#### **Singapore Pavilion Exhibitors**

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- Applied Total Control Treatment Pte Ltd
- Assa Abloy Entrance Systems Singapore
- ATEQ Singapore Pte Ltd
- Auxitrol Weston Singapore Pte Ltd
- Aviation Partner & Consulting Pte Ltd
- Ban Chu Leong Technologies Pte Ltd
- Bollore Logistics Singapore Pte Ltd
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- Coway Engineering & Marketing Pte Ltd
- CW Aero Services Pte Ltd
- Fluke South East Asia Pte Ltd
- Hypercoat Enterprises Pte Ltd
- Prime Aerospace Pte Ltd
- R.I.S.E Aerospace Pte Ltd
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- Sanxing Pte Ltd
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- Singapore Aero Engine Services Pte Ltd
- SP Manufacturing Pte Ltd
- Transfingo Aviation Solutions Pte Ltd
- Vallen Singapore Pte Ltd

### **AAIS ANNUAL GENERAL MEETING 2023**

AAIS held its Annual General Meeting on 20 October 2023 at the WingsOverAsia Club Lounge. Elections for the 2023/25 Management Committee was held with the following results:

#### AAIS Management Committee 2023/25

PRESIDENT

**1ST VICE PRESIDENT** 



Mr Richard Wong Director & General Manager Pratt & Whitney



Mr Wong Yue Jeen SVP Business Devt & Partnerships SIA Engineering Company

MANAGEMENT COMMITTEE MEMBERS



Mr Alex Feldman President Southeast Asia The Boeing Company



Mr Rahul Shah SVP Business Development APAC, Middle East, Africa AAR International



**Mr Mark Loh** General Manager Bell Textron Asia



Mr Desmond Goh Managing Director, APAC Eaton Industries



Mr Thomas Kennedy Managing Director Fokker Services Asia



Mr Ekkehard Pracht General Manager Aerospace Liebherr-Singapore



Mr Oliver Chamberlain Manufacturing Executive – Fan Blade Rolls-Royce Singapore



Mr Matthieu Pere Chief Executive Officer Safran Electronics & Defense Services Asia



Mr Philip Ang VP Operations Singapore Aero Engine Services Ltd



Ms Lim Hee Joo Executive Director Wah Son Engineering

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