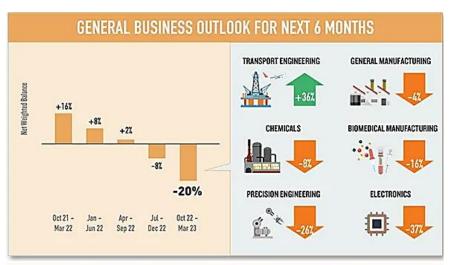
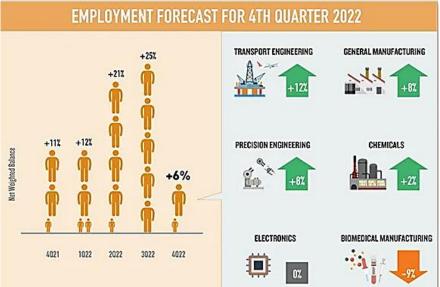
# **WSG Enterprise Programmes**

Updated as of 20 Apr 2022



# Although slower growth across key manufacturing sectors are expected in 2023, Aerospace segment remains most optimistic.





 Business sentiments in the manufacturing sector remain negative from the last quarter of 2022, as companies continue to face supply chain challenges and operational cost pressures amidst the Russia-Ukraine conflict and COVID measures in China. Companies anticipate a less favourable business situation in 2023.

 Transport engineering sector is the most optimistic, led by the aerospace segment, which expects higher demand for aircraft maintenance, repair and overhaul (MRO) work with increased air travel following the relaxation of travel restrictions in many countries.

# How can WSG help our companies?

Business Objective	WSG Programme	
Hire a <b>mid-career individual</b> and send individual for <b>industry-recognized training</b> to take on a new job role	Career Conversion Programme (CCP)- New Hires	
Undertake business transformation and need to send <b>existing workforce for reskilling</b> to take on redesigned or new job roles within the company	Career Conversion Programme (CCP)- Job Redesign Reskilling (JRR)	
Acquire and develop <b>new global capabilities</b> in Singapore	Capability Transfer Programme (CTP)	
Redesign job roles to ensure a more sustainable business and workforce transformation	Job Redesign under Productivity Solutions Grant (PSG-JR)	

# Career Conversion Programmes (CCP)

# Reskills and facilitates the placements of mid-career switchers to meet your business needs

#### How does it work?

- Career Conversion Programmes (CCPs) help mid-career individuals to undergo skills conversion and move into roles with good prospects and opportunities for progression
- Salary Support of up to 90% for the training duration and Course Fee Subsidy\* provided by the Government to employers
- Can be stacked with the Jobs Growth incentive





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\*This includes a 20% course fee subsidy top-up from SSG's SkillsFuture Mid-Career Enhanced Subsidy for mature SCs, or a 20% course fee subsidy top-up from SSG's Enhanced Training Support for SMEs for SME-sponsored SC/PR employees, if applicable

# **CCP for Aerospace Executives and Aerospace Officers**



Pro	grammes	CCP		
Funding Components		Standard Rate (SC + PR)	Enhanced Rate (Mature or LTU SC Only)	
Salary Support (%) (Basic Salary + Fixed Allowance)		70% of monthly salary, capped at \$4,000/month	90% of monthly salary, capped at \$6,000/month	
	New Hires	9 months		
Support Caps	Redeployment	6 months		
	JR Reskilling	3 months		

### **Examples of Job Roles**

Technical Services
Workshop Engineer
Document Control
Fleet Planning
MRO Inventory Management

### **Programme Manager**







# Potential Salary Support- An Illustration

- Company X successfully enrolled **4 New Hires** who were **previously from different sector/roles** into the Aerospace Career Conversion Programme (CCP).
- 2 out of 4 of the New Hires are SC/PR Mature workers above the age of 40.
- Refer to the below computation for the funding support that Company X can look forward upon completion of the programme. (Up to 9 months)

Details	Employee 1	Employee 2	Employee 3	Employee 4	Total Expected Salary Support (\$)
Age	33	35	41 (Mature)	55 (Mature)	
Monthly Salary	\$3,000	\$4,500	\$8,500	\$4,500	
Funding Rate (Standard/ Enhanced)	70% of monthly salary, capped at \$4,000/month	70% of monthly salary, capped at \$4,000/month	90% of monthly salary, capped at \$6,000/month	90% of monthly salary, capped at \$6,000/month	\$137,700
Salary Support Computation (Up to 9 months)	70% x \$3,000 = <b>\$2100 \$2100</b> x 9 mths = <b>\$18,900</b>	70% x \$4,500 = <b>\$3150 \$3150</b> x 9 mths = <b>\$28,350</b>	90% x \$8,500 = <b>\$7,650 \$6,000</b> x 9 mths = <b>\$54,000</b>	90% x \$4,500 = <b>\$4,050 \$4,050</b> x 9 mths = \$36,450	

Company X can look forward to receiving up to \$137,700 from the participation of its 4 New Hires in the Aerospace CCP.

# **Eligibility Criteria- New Hire**

### **Trainees Eligibility criteria:**

- Be a Singaporean Citizen or Singapore Permanent Resident;
- Have graduated or ORD for at least 2 years;
- Be newly hired and nominated by an eligible participating company for the CCP; and
- Not be in a similar job role prior to joining the CCP

### Participating companies' Eligibility criteria:

- Registered or incorporated in Singapore;
- Must offer the new hire a PMET job and issue a valid permanent employment contract. Full-time contract employment must be at least 12 months;
- Must offer new hire a PMET job which is different from his previous employment.
- · Conversions can be inter or intra sectoral; and
- Must be able to provide structured OJT training for the candidate.



# Eligibility Criteria - Reskilling

### **Trainees Eligibility criteria:**

- Be a Singaporean Citizen or Singapore Permanent Resident;
- Affected Employee must have been with Company for at least one year;
- Reskilling must affect at least 50% of current job scope.

### Participating companies' Eligibility criteria:

In addition to the requirements under 'New Hires';

- Companies to display growth plans that support Reskilling needs;
- Garner Union support for Reskilling plans (wherever possible).



# Over 300 individuals from 20 companies in the Aerospace industry have benefitted from Aerospace CCP since 2020.

### **Company A**

Dual-skilling technicians to perform MRO for both mechanical and avionics trade

## **Company C**

Redeployed Licensed Aircraft Engineers (LAE) to support its growing business in passenger-to-freighter conversions

## Company B

Upskilling technicians to expand skillsets in preparation of new growth areas (i.e. aircraft fleet transition to A350, B737, B747)

## **Company D**

Automating manual work, thus moving workers into roles such as Technical Planners, Machine Specialist, loT roles

## New Skill Sets Acquired by Employees (Examples)

- 1) Upgraded technical knowledge to perform MRO for various parts of newer aircrafts 2) Handling IoT-enabled machines (e.g. test benches)
- 3) Data retrieval, interpretation and use of new softwares deployed (e.g. digital inventory management)



# **Examples of Redesigned Job Roles**



#### Job Role

**Engineering Inspector** 

#### Job Area

Aerospace Engineering & Installation

#### Job Role

Hangar Manager

#### Job Area

Aerospace MRO

#### Job Role

Operations Supervisor

#### Job Area

Aerospace Distribution



#### Rationale

To enhance areas such as supporting business functions, leading continuous improvements, and influencing organisation development

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#### Job Scope (Before)

Manage overhaul repairs of cabin seats and bladder accumulators, and perform quality checks

#### Job Scope (Before)

Manage aircraft servicing operations, strategise reliable maintenance programmes to fulfil customer requirements and company's strategic goals

#### Job Scope (Before)

Oversee day-to-day operations of the warehouse, lead a team to ensure timely dispatch of aircraft parts orders



#### Job Scope (After)

Optimise solutions for overhaul repair of cabin seats and hydraulic accumulators. Leads resource planning based on data insights.

#### Job Scope (After)

Lead and manage operations as per regulatory requirements, strategise maintenance programmes and approve maintenance plans and structure

#### Job Scope (After)

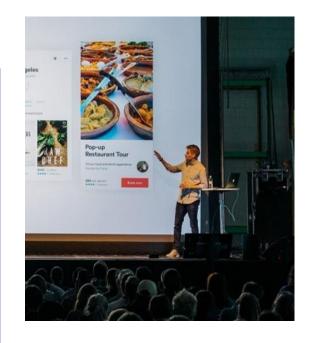
Manage and review policies and distribution processes, optimise resources, ensure compliance to requirements. Manage lean and sustainability practices

# **Capability Transfer Programme (CTP)**

## Facilitates the transfer of global capabilities to your local workforce

### How does it work?

- The Capability Transfer Programme seeks to improve local-foreign workforce complementarity by facilitating the transfer of capabilities from foreign specialists to locals to encourage
  - o A culture of pervasive capabilities transfer across all sectors and entities
  - Companies/associations/professional bodies to develop and acquire new capabilities in Singapore by ensuring that there is sustainable supply of Singaporeans with the requisite skillsets
- All projects will be evaluated on a case-by-case basis, considering:
  - Our existing local capability gaps;
  - The potential impact of the transfer of capabilities to locals; and
  - Linkage of the project to the industry as a whole
- Funding support can include attachment-related costs and salary support for foreign and local specialists, as well as Singaporean trainees on overseas attachments to acquire new capabilities.
- The CTP can also support the transfer of capabilities through remote training from foreign specialists



To apply, visit our webpage:



# **Examples of CTP Projects**

## High-speed High-precision Machining Capability

Ability to produce higher precision parts using softer alloy without cracking or warping



High precision smart phone components



## Support under the CTP:

- Cost of bringing in foreign specialists from Germany to transfer capabilities to industry
- Cost of local specialist delivering follow-on local capability transfer
- Cost of training equipment

Note: Project supported by WSG

# Pharmaceutical Handling Capabilities for Freight Forwarding Sector

Ability to handle pharma products in accordance with internationally recognised standards





## Support under the CTP:

- Cost of bringing in <u>foreign specialists from UK and</u>
   <u>Dubai</u> to transfer specialised pharma handling capabilities to the air freight sector
- Cost of local specialists delivering follow-on local capability transfer

Note: Project supported by CAAS and WSG



# Support for Job Redesign under Productivity Solutions Grant (PSG-JR)

# Tap on Job Redesign consultancy support to drive business and workforce transformation

#### How does it work?

- PSG-JR encourages enterprises to implement Job Redesign (JR) initiatives, with support from pre-approved JR Consultants to redesign work processes, tasks and responsibilities
- · Through job redesign consultancy support, PSG-JR helps enterprises to
  - o Enhance quality of jobs, making jobs more productive and attractive for employees
  - o Drive business and workforce transformation



#### **PSG-JR Funding**

Up to 70% funding for consultancy services, capped at \$30,000 per enterprise.

#### **Our Consultants:**













For more information, visit:



